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#### **Getting Ourselves Together on Systems Acquisition**

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*Navy: Maintaining Maritime Superiority* (no author)  
*Marine Corps: A Team That's Ready* (no author)  
*Air Force: Heading Still Higher* (no author)  
*Coast Guard: The Shore and More* (no author)

*A Military Posture for the 1980s*  
By Gen. David C. Jones, USAF; Chairman, Joint Chiefs of Staff

### MAY 1980

*CHAMPUS: Is the Mess a Myth?*  
By John Moxley III; Assistant Secretary of Defense (Health Affairs)  
*The Shuttle and the Second Great Era in Space*  
By Brig. Gen. Robert A. Rosenberg, USAF; Assistant Chief of Staff, Studies and Analyses, Department of the Air Force, and Lt. Col. Wayne L. O'Hearn Jr., USAF; Industrial College of the Armed Forces  
*The Korean Peninsula: In Transition*  
By Gen. John A. Wickham Jr., USA; Commander in Chief, United Nations Command, Korea

### JUNE 1980

*The Persian Gulf and Southwest Asia—Interests and Strategies*  
By Harold Brown; Secretary of Defense  
*Enlistment Test Scores: What Do They Really Measure?*  
By Robert B. Pirie Jr.; Assistant Secretary of Defense (Manpower, Reserve Affairs and Logistics)  
*Civil Service Reform—A Chance to Innovate; a Mandate to Improve*  
By W. Graham Clayton Jr.; Deputy Secretary of Defense  
"...and That's the Way It Is?"—*The Military & the Media*  
By Maj. Gen. Jerry R. Curry, USA; Deputy Assistant Secretary of Defense (Public Affairs)

### JULY 1980

*Almanac Issue*

### AUGUST 1980

*Reinforcing NATO—Rapidly*  
By Gen. W.Y. Smith, USAF; Chief of Staff, Supreme Headquarters Allied Powers Europe  
*Productivity, Technology and the Illusion of the Free Lunch*  
By Hans M. Mark; Secretary of the Air Force

### FEBRUARY 1980

*New Directions for Equal Opportunity*  
By M. Kathleen Carpenter; Deputy Assistant Secretary of Defense for Equal Opportunity (Manpower, Reserve Affairs and Logistics)  
*Toward Computers We Can Trust*  
By Stephen T. Walker; Chairman of the DoD Computer Security Technical Consortium

### SEPTEMBER 1980

*MX—The Full Perspective*  
By Seymour L. Zeiberg; Deputy Undersecretary of Defense Research and Engineering (Strategic and Space Systems)

### OCTOBER 1980

*A Countervailing Strategic Strategy*  
By Harold Brown; Secretary of Defense  
*The Merchant Marine: What Can We Count On?*  
By Samuel B. Nemirow; Assistant Secretary of Commerce for Maritime Affairs  
*A New Handle on Health Care*  
By John Moxley III; Assistant Secretary of Defense (Health Affairs)

### NOVEMBER 1980

*C'I—The Intellect and Impetus of Military Force*  
By Gerald P. Dinneen; Assistant Secretary of Defense (Communications, Command, Control and Intelligence)  
*Guard & Reserve—Better...But Not Good Enough*  
By Harold W. Chase; Deputy Assistant Secretary of Defense (Reserve Affairs)  
*Our Military Partnership With Japan*  
By Lt. Gen. William H. Ginn Jr., USAF; Commander, U.S. Forces, Japan

### DECEMBER 1980

*Reforming Industrial Readiness*  
By Dale W. Church; Deputy Undersecretary of Defense (Acquisition Policy)  
*Where Are the Doctors?*  
By John Moxley III; Assistant Secretary of Defense (Health Affairs)  
*The Lessons of the Nifty Nugget*  
By Lt. Col. Walter R. Shope, USA; Mobilization and Deployment Planning Directorate, Office of the Assistant Secretary of Defense (Manpower, Reserve Affairs and Logistics)

### JANUARY 1981

*DARPA: High Risk, High Payoff*  
By Robert Fossum; Director, Defense Advanced Research Projects Agency  
*Helping Them Double—How Employers Support Guardsmen & Reservists*  
By John C. Stetson; Chairman, National Committee for Employer Support of the Guard & Reserve  
*A Realistic Look at Chemical Warfare*  
By Thomas Dashiell; Staff Specialist for Chemical Technology, Office of the Undersecretary of Defense for Research & Engineering

### FEBRUARY 1981

*Cheap Junk & Other Myths About Soviet Equipment*  
By Gen. Bryce Poe II, USAF; Commander, Air Force Logistics Command  
*The Kremlin and the Pact*  
By Cmdr. Steve F. Kime, USN; Associate Dean of Faculty, The National War College

*Drug Abuse Trends in the Armed Forces*  
By Col. Paul F. Darnauer, USA; Acting Special Assistant for Drug Abuse, Office of the Assistant Secretary of Defense (Health Affairs)

*Freedom of Information—How it's Working*  
By Charles W. Hinkle; Director, Directorate for Freedom of Information and Security Review, Office of the Assistant Secretary of Defense (Public Affairs)

*Medical Research for Tomorrow's Wounds*  
By Col. Philip Winter, USA; Military Assistant for Medical and Life Sciences, Office of the Undersecretary of Defense (Research and Engineering)

### MARCH 1981

*Military Intelligence—Eyes & Ears of Defense*  
By Lt. Gen. Eugene F. Tighe Jr., USAF; Director, Defense Intelligence Agency  
*Psychedelics Are Back*  
By Brig. Gen. William C. Louisell Jr., USA; Deputy Assistant Secretary of Defense (Drug and Alcohol Abuse Prevention)  
*New Ways to Map the World*  
By Maj. Gen. William L. Nicholson III, USAF; Director, Defense Mapping Agency  
*Rape—A Man's Problem*  
By Lt. Col. Joseph S. Jenkins Jr., USA; Law Enforcement Division, Office of the Deputy Chief of Staff for Personnel, Department of the Army

### APRIL 1981

(Armed Forces Day, May 16)  
*Army: New Levels of Readiness* (no author)  
*Navy: Underway Worldwide* (no author)  
*Marine Corps: Quality First, Numbers Second* (no author)  
*Air Force: The Wild Blue and Beyond* (no author)  
*Coast Guard: In War or Peace* (no author)  
*Perspectives on Security and Strategy in the 1980s*  
By Gen. David C. Jones, USAF; Chairman, Joint Chiefs of Staff

### MAY 1981

*Civilians...the Other Third of the Force*  
By William C. Valdes; Deputy Assistant Secretary of Defense (Civilian Personnel Policy)  
*Wargaming—The Simulation of Crisis*  
By Francis B. Kapper; Director, Military Technology Sharing, Office of the Undersecretary of Defense (Research and Engineering)  
*High Marks for DoD Schools*  
By Anthony Cardinale; Director, Department of Defense Dependents Schools

### JUNE 1981

*The Rearming of America*  
By Caspar W. Weinberger; Secretary of Defense  
*Toe to Toe With the Soviet Buildup*  
By Gen. Bernard W. Rogers, USA; Commander in Chief, U.S. European Command

*PACOM and the Imbalance in Asia*

By Adm. Robert Long, USN; Commander in Chief, Pacific Command

**JULY 1981**

*LANTCOM—Stretched Thin & Stretching Further*

By Adm. Harry D. Train II, USN; Commander in Chief, Atlantic Command

*U.S. Collective Defense Treaties*

(keyed map)

*DOPMA Finally Arrives*

By Ed Gates; free-lance writer

*Quality of Life*

By Maj. Gen. R. Dean Tice, USA; Deputy Assistant Secretary of Defense (Military Personnel Policy)

**AUGUST 1981**

*Focusing on Fraud & Waste*

By Frank C. Carlucci; Deputy Secretary of Defense

*Command Lines for Combat Forces*

By John L. Frisbee; free-lance writer

*The Press: An Industry, a Legacy and Sometimes a Pain*

By Maj. Gen. Jerry R. Curry, USA; Deputy Assistant Secretary of Defense (Public Affairs)

*Streamlining PPBS*

By Vince Puritano; Executive Assistant to the Deputy Secretary of Defense

**SEPTEMBER 1981**

*Almanac Issue*

**OCTOBER 1981**

*Military Might, Industrial Muscle, Intellectual Yeast*

By Frank C. Carlucci; Deputy Secretary of Defense

*Getting Ourselves Together on Systems*

*Acquisition*

By Vincent Puritano; Executive Assistant to the Deputy Secretary of Defense

*The Military Problem with Drink & Drugs*

By William C. Louisell Jr.; Deputy Assistant Secretary of Defense (Drug and Alcohol Abuse Prevention)

*Intelligence at Yorktown*

By Maj. Gen. Edmund R. Thompson, USA; Assistant Chief of Staff for Intelligence, Department of the Army

**NOVEMBER 1981**

*The Cruise Comes of Age*

By James F. Mullen; Director, Cruise Missile Systems

*NATO Takes a Broader View*

By Leon K. Pfeiffer; Director, NATO Defense Policy, Office of the Assistant Secretary of Defense (International Security Policy)

*Southeast Asia: Soviet Schemes Amid the Suffering*

By Richard Armitage; Deputy Assistant Secretary of Defense (East Asian and Pacific Affairs)

*In Search of a Standard Sidearm*

By James P. Wade; Principal Deputy Undersecretary of Defense (Research and Engineering)

**DECEMBER 1981**

*Where We Must Build—And Where We Must Cut*

By Caspar W. Weinberger; Secretary of Defense

*The Impact Aid.Flap Goes On*

By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

*Military Controllers in Civilian Towers*

By Alton G. Keel Jr.; Assistant Secretary of the Air Force (Research, Development & Logistics)

*Stabilizing Our Industrial Base*

By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

**JANUARY 1982**

*Making the Volunteer Force Work*

By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

*Conflict of Interest Rules for Retirees*

By Kathleen A. Buck; Assistant General Counsel, Office of Legal Counsel

*The Joint Chiefs at 40*

By Robert J. Watson; Chief, Historical Division, The Joint Secretariat, Organization of the Joint Chiefs of Staff

*Engineer Shortage Critical*

By Gen. Robert T. March, USAF; Commander, Air Force Systems Command

**FEBRUARY 1982**

*The Unit*

By Gen. E.C. Meyer; Chief of Staff, U.S. Army

*Raiding the Free World's Technology*

By Richard N. Perle; Assistant Secretary of Defense (International Security Policy)

*Moscow's Dangerous Pipeline to Europe*

By Richard N. Perle; Assistant Secretary of Defense (International Security Policy)

*Progress Report From the Fraud & Waste Front*

By Joseph H. Sherick; Assistant to the Secretary of Defense (Review and Oversight)

**MARCH 1982**

*The Law of the Sea*

By John Lehman; Secretary of the Navy

*Strategic Mobility; Shortfalls & Solutions*

By Lt. Gen. Oren E. DeHaven, USA; Director for Logistics, The Joint Staff

*Assuring DoD's Fuel Supply*

By William Sharkey; Director for Energy Policy, Office of the Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

*Soviet Imperialism Spreads South*

By Fred C. Ikle; Undersecretary of Defense for Policy

**APRIL 1982**

(Armed Forces Day, May 15)

*Army—A Force Bred to Fight*

By Gen. E.C. Meyer; Chief of Staff, U.S. Army

*Navy—3-Dimensional Capability at Sea*

By Adm. Thomas B. Hayward; Chief of Naval Operations

*Marine Corps—In Crisis or Conflict, Ready to Respond*

By Gen. Robert H. Barrow; Commandant of the Marine Corps

*Air Force—The Priority Turns to Strategic Forces*

By Gen. Lew Allen Jr.; Chief of Staff, U.S. Air Force

*Coast Guard—Standing Watch on a Mix of Missions*

By Adm. John B. Hayes; Commandant of the Coast Guard

**MAY 1982**

*Policy, Strategy & the Budget*

By Caspar W. Weinberger; Secretary of Defense

*The Defense Budget in a Proper Context*

By Caspar W. Weinberger; Secretary of Defense (Annual Report to Congress)

**JUNE 1982**

*The Weinberger-Carlucci Initiatives—How Are We Doing?*

By Vince Puritano; Executive Assistant to the Deputy Secretary of Defense

*Japan and the Future of Pacific Defense*

By Francis J. West Jr.; Assistant Secretary of Defense (International Security Affairs)

*Basic Research—From Lewis & Clark to Laser Physics*

By Jimmie R. Suttle; Assistant Director for Research, Office of the Undersecretary of Defense (Research and Advanced Technology)

*The Resurgence of Strategic Defense*

By Gen. James V. Hartinger; Commander in Chief, North American Aerospace Defense Command

**JULY 1982**

*Why We Can't Avoid Developing Chemical Weapons*

By Richard L. Wagner; Assistant to the Secretary of Defense for Atomic Energy, and Theodore S. Gold; Deputy Assistant to the Secretary of Defense for Chemical Matters

*Can We Be Secure With a Nuclear Freeze?*

By Gen. David C. Jones, USAF; Chairman, Joint Chiefs of Staff

*Forces Abroad—Rights, Laws, Protections*

By Walter A. Baker; Assistant General Counsel (International) to the General Counsel, Office of the Secretary of Defense

*Restoring Quality in America's Defense Industries*

By Del Burchfield; Assistant for Quality, Office of the Secretary of Defense

**AUGUST 1982**

*A Rational Approach to Nuclear Disarmament*

By Caspar W. Weinberger; Secretary of Defense

*Sealift...The Achilles Heel of American Mobility*

By Vice Adm. Kent J. Carroll, USN; Commander, Military Sealift Command

*Drug & Alcohol Abuse: Progress, But No Easy Solutions*

By John H. Johns; Deputy Assistant Secretary of Defense (Drug and Alcohol Abuse Prevention)

**SEPTEMBER 1982**

*Almanac Issue*

**OCTOBER 1982**

*Strategic Modernization*

By James P. Wade Jr.; Principal Deputy Undersecretary of Defense (Research and Engineering)

*Increased Readiness & Efficiency—The Proposed Military Transportation Command*

By Frank C. Carlucci; Deputy Secretary of Defense

*On Course...Full Speed Ahead!—The Program for a Stronger Navy*

By John Lehman; Secretary of the Navy

**NOVEMBER 1982**

*Innovations to Support Our NATO Commitment*

By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

*Classifying Information: A Realistic Approach*  
By Arthur E. Fajans; Acting Director Information Security, Office of the Deputy Undersecretary of Defense (Policy)

#### Reader Survey

*Security Assistance—Helping Others Help Us*  
By Andrew K. Semmel; Defense Security Assistance Agency

#### DECEMBER 1982

*Seeking a Consensus for the Common Defense*  
By Caspar W. Weinberger; Secretary of Defense

*Handling the Non-War Crisis*  
By Col. Roderick Lenahan, USAF; Operations Directorate, Organization of the Joint Chiefs of Staff

*The Little Red Schoolhouse Overseas*  
By Beth Stephens; Director, Department of Defense Dependents Schools

*Ombudsman for the Guard & Reserve*  
By Louis J. Conti; Chairman, Reserve Forces Policy Board

#### JANUARY 1983

*Space Command—Defense in the Fourth Medium*  
By Edward C. Aldridge Jr.; Undersecretary of the Air Force

*Wanted: More People With Technical Skills*  
By Frank C. Carlucci; Deputy Secretary of Defense

*USREDCOM Redefined*  
By Gen. Donn A. Starry, USA; Commander in Chief, U.S. Readiness Command and Commander, Joint Deployment Agency

*Cracking Down on Fraud in Government Procurement*  
By Joseph H. Sherick; Assistant to the Secretary of Defense (Review and Oversight)

#### FEBRUARY 1983

*The R&D Key*  
By Caspar W. Weinberger; Secretary of Defense

*The University Link*  
By Leo Young; Director, Research and Laboratory Management, Office of the Undersecretary of Defense (Research and Engineering)

*DoD's Labs: Past Laurels and Future Challenges*  
By Edith W. Martin; Deputy Undersecretary of Defense (Research and Engineering)

*The Industry Connection*  
By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

#### MARCH 1983

*Why We Must Have a Nuclear Deterrent*  
By Caspar W. Weinberger; Secretary of Defense

*The Role of DoD in Civilian Law Enforcement*  
By William H. Taft IV; General Counsel, Department of Defense

*Battlefront America—The Military Joins the Drug War*  
By James N. Juliana; Principal Deputy Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

*The Challenge of Modernization in Electronic Warfare*  
By James P. Wade Jr.; Principal Deputy Undersecretary of Defense (Research and Engineering)

#### APRIL 1983

*Army: A Ready Land Force*  
By Gen. E.C. Meyer; Chief of Staff, U.S. Army

*Navy: Assuring Tomorrow's Peace Through Seapower*  
By Adm. James D. Watkins; Chief of Naval Operations

*Marine Corps: A Force in Readiness for Any Challenge*  
By Gen. Robert H. Barrow; Commandant of the Marine Corps

*Air Force: Balancing Readiness and Modernization*  
By Gen. Charles A. Gabriel; Chief of Staff, U.S. Air Force

*Coast Guard: Going Strong in War or Peace*  
By Adm. James S. Gracey; Commandant of the Coast Guard

#### MAY 1983

*The World, The Threat and the JCS*  
By Gen. John W. Vessey Jr., USA; Chairman, Joint Chiefs of Staff

*Defense and Security Beyond Europe*  
By Francis J. West Jr.; Former Assistant Secretary of Defense (International Security Affairs)

*Clearing the Air on Arms Control Negotiations*  
By Richard N. Perle; Assistant Secretary of Defense (International Security Policy)

*The Military Justice System*  
By William H. Taft IV; General Counsel, Department of Defense

#### JUNE 1983

*U.S. Versus USSR—The Reality of the Soviet Threat*  
By Caspar W. Weinberger; Secretary of Defense

*Countering the Soviet Threat*  
By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

*DoD's Directed-Energy Program: Its Relevance to Strategic Defense*  
By Maj. Gen. Donald L. Lamberson, USAF; Assistant for Directed Energy Weapons to the Undersecretary of Defense (Research and Engineering)

*What the High Technology Edge Means*  
By Gen. P.F. Gorman, USA; Former Assistant to the Chairman, Joint Chiefs of Staff

*Seeking a Realistic Strategic Defense*  
By Caspar W. Weinberger; Secretary of Defense

#### JULY 1983

*A Security Policy for America's "Fourth Border"*  
By Fred C. Ikle; Undersecretary of Defense (Policy)

*Why We Must Rebuild Our...Special Operations Forces*  
By Noel C. Koch; Principal Deputy Assistant Secretary of Defense (International Security Affairs)

*Audit + Follow-up = Savings*  
By Joseph H. Sherick; Inspector General, Department of Defense

*Airlift for the '80s and Beyond*  
By Gen. James R. Allen, USAF; Commander in Chief, Military Airlift Command

*Paving the Way for Stronger Reserve Forces*  
By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

#### AUGUST 1983

*Our Atlantic Strategy: Strengths and Weaknesses*  
By Adm. Wesley L. McDonald, USN; Commander in Chief, Atlantic Command

*The Military Balance in the Pacific*  
By Adm. Robert L.J. Long, USN; Commander in Chief, Atlantic Command

*The Balance Sheet on Russian Military R&D and Production*  
By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

*Energy—It's Still a Critical Issue*  
By Lt. Gen. Oren E. DeHaven, USA; Former Director, Logistics Directorate, Organization of the Joint Chiefs of Staff

#### SEPTEMBER 1983

*Almanac Issue*

#### OCTOBER 1983

*The Challenge of Organizing and Managing DoD's Resources*  
By Caspar W. Weinberger; Secretary of Defense

*Ensuring Computer Leadership*  
By Edith W. Martin; Deputy Undersecretary of Defense (Research and Engineering)

*Those Security Clearances Promise to Be Quicker and Tighter*  
By Thomas J. O'Brien; Director, Defense Investigative Service

#### NOVEMBER 1983

*Command Effectiveness and C<sup>2</sup>*  
By Gen. John W. Vessey Jr., USA; Chairman, Joint Chiefs of Staff

*Applied Technology for Weapon Support & Logistics*  
By Richard D. Webster; Deputy Assistant Secretary of Defense (Logistics and Materiel Management)

*Protecting Our Edge*  
By Leo Young; Director of Research and Laboratory Management, Office of the Deputy Undersecretary of Defense (Research and Advanced Technology)

*Trends in Military Law*  
By William H. Taft IV; General Counsel, Department of Defense

#### DECEMBER 1983

*World in Conflict*  
By Gen. Wallace H. Nutting, USA; Commander in Chief, U.S. Readiness Command

*The Three Elements of Our Caribbean Strategy*  
By Fred C. Ikle; Undersecretary of Defense for Policy

*Security Assistance As an Instrument of Policy*  
By Andrew K. Semmel; Chief, Analysis Division, Defense Security Assistance Agency

*The DoD Inspector General—Evaluating Defense Management*  
By Joseph H. Sherick; Inspector General, Department of Defense

#### JANUARY 1984

*The Grace Commission and Defense Acquisition*  
By Paul Thayer; Deputy Secretary of Defense Polygraph Policies

*Polygraph Policies*  
By Gen. Richard G. Stilwell, USA (Ret.); Deputy Undersecretary of Defense (Policy)

*The Soviet Threat in Asia*  
By James A. Kelly; Deputy Assistant Secretary of Defense (East Asia and Pacific Affairs)



*Logistics: The Long Pole in Warfare's Tent*  
By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Reserve Affairs & Logistics)

## FEBRUARY 1984

*Consensus—The Cement of the Alliance*  
By Caspar W. Weinberger; Secretary of Defense

*The Silent Service 'At the Ready'*  
By Vice Adm. N.A. Thunman, USN; Deputy Chief of Naval Operations for Submarine Warfare

*Third World Problems & International Security*  
By Noel C. Koch; Principal Deputy Assistant Secretary of Defense (International Security Affairs)

*The Warranty Tool*  
By Mary Ann Gilleece; Deputy Undersecretary of Defense (Acquisition Management)

## MARCH 1984

*Summary of SecDef's Annual Report—Meeting the Challenges*  
By Caspar W. Weinberger; Secretary of Defense

## APRIL 1984

*A Message to Those in Charge*  
By Caspar W. Weinberger; Secretary of Defense

*The United States Central Command*  
By Lt. Gen. Robert C. Kingston, USA; Commander in Chief, United States Central Command

*The Future of Aeronautics*  
By Robert S. Cooper; Director, Defense Advanced Research Projects Agency

*The Major Elements of Force Mix Decisions*  
By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Installations & Logistics)

*Changing the Face of Military Medicine*  
By Harold F. Wiernberg; Deputy Assistant Secretary of Defense (Information Systems and Strategic Planning), and Col. John W. McGinnis, USA; Director, Tri-Service Medical Information Systems Program Office

## MAY 1984

*Deterrence: Cornerstone of Our Strategic Nuclear Policy*  
By Dov S. Zakheim; Assistant Undersecretary of Defense (Policy/Resources)

*The Soviet Strategic Threat*  
By Lt. Gen. James A. Williams, USA; Director, Defense Intelligence Agency

*Defense Against Ballistic Missiles*  
By James P. Wade Jr.; Principal Deputy Undersecretary of Defense (Research and Engineering)

*Measuring the Nuclear Balance*  
By Gen. Bennie L. Davis, USAF; Commander in Chief, Strategic Air Command, and Director of Strategic Target Planning, Joint Chiefs of Staff

## JUNE 1984

*Raising the Nuclear Threshold*  
By Gen. Bernard W. Rogers, USA; Supreme Allied Commander Europe

*Shared Technology Means a Stronger NATO*  
By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

*Harnessing the Ocean Environment*  
By Rear Adm. John B. Mooney Jr., USN; Chief of Naval Research and Chief of Naval Development

## Banning Chemical Weapons

By Richard L. Wagner Jr.; Assistant Secretary of Defense (Atomic Energy), and Theodore S. Gold; Deputy Assistant Secretary of Defense (Chemical Matters)

## JULY 1984

*The Five Pillars of Our Defense Policy in East Asia, the Pacific*  
By Caspar W. Weinberger; Secretary of Defense

*Blending Technologies & Management into Joint Combat Effectiveness*  
By Richard D. DeLauer; Undersecretary of Defense (Research and Engineering)

*Women in Uniform*  
By Vice Adm. B.L. Stabile; Vice Commandant U.S. Coast Guard

*Long-Range Airpower & Emerging Technologies*  
By Stanley B. Alterman; Assistant Deputy Undersecretary of Defense, Strategic Aeronautical and Theater Nuclear Systems

## AUGUST 1984

*The Strategic Defense Initiative*  
By Lt. Gen. James A. Abrahamson, USAF; Director, Strategic Defense Initiative Organization

*Space—Another Dimension of Defense*  
By Robert S. Cooper; Director, Defense Advanced Research Projects Agency

*Biotechnology*  
By Thomas R. Dashiell; Staff Specialist for Chemical Technology, Office of the Undersecretary of Defense (Research and Engineering)

## SEPTEMBER 1984

### Almanac Issue

## OCTOBER 1984

*The State of Our Defenses*  
By Caspar W. Weinberger; Secretary of Defense

*Japan's Growing Commitment to Self-Defense*  
By Richard L. Armitage; Assistant Secretary of Defense (International Security Affairs)

*Putting Peacekeeper Through the Wringer*  
By Brig. Gen. Gordon E. Fornell, USAF; Special Assistant for Intercontinental Ballistic Missile Modernization Matters, Headquarters, U.S. Air Force

## NOVEMBER/DECEMBER 1984

*The Unified and Specified Commanders: On the Front Lines of Deterrence*  
By Gen. John W. Vessey Jr., USA; Chairman, Joint Chiefs of Staff

*U.S. Pacific Command: Protecting Our Interests Across 100 Million Square Miles*  
By Adm. William J. Crowe Jr., USN; Commander in Chief, U.S. Pacific Command

*U.S. European Command: Muscle in the Heartland*  
By Gen. Bernard W. Rogers, USA; Commander in Chief, U.S. European Command

*U.S. Southern Command: Sentinel of U.S. Interests in Latin America*

By Gen. Paul F. Gorman, USA; Commander in Chief, U.S. Southern Command

*U.S. Atlantic Command: Implementing the Vital Strategy of Forward Deployment*  
By Adm. Wesley L. McDonald, USN; Commander in Chief, U.S. Atlantic Command

## U.S. Central Command: Refocusing the Lens of Stability on a Region in Crisis

By Gen. Robert C. Kingston, USA; Commander in Chief, U.S. Central Command

## U.S. Readiness Command: Centerpiece of the Unified Command System

By Gen. Wallace H. Nutting, USA; Commander in Chief, U.S. Readiness Command

*Strategic Air Command: Peace Is Its Profession*  
By Gen. Bennie L. Davis, USAF; Commander in Chief, Strategic Air Command

*Military Airlift Command: Backbone of Deterrence*  
By Gen. Thomas M. Ryan Jr., USAF; Commander in Chief, Military Airlift Command

*Aerospace Defense Command: Keeping Watch on the Skies of North America*  
By Gen. Robert T. Herres, USAF; Commander in Chief, Aerospace Defense Command

## JANUARY 1985

*The Uses of Military Power*  
By Caspar W. Weinberger; Secretary of Defense

*The Realities of Third World Assistance Programs*  
By Andrew K. Semmel; Chief, Analysis Division, Defense Security Assistance Agency

*NATO at 35: Strong & Resilient*  
By Richard N. Perle; Assistant Secretary of Defense (International Security Policy)

*Grappling With the Rising Costs of Civilian Health and Medical Program of the Uniformed Services*  
By Teresa Hawkes; Director, Office of the Civilian Health and Medical Program of the Uniformed Services

## FEBRUARY 1985

*The Imperatives of the Soviet System*  
By Caspar W. Weinberger; Secretary of Defense

*The Ambitious Soviet Space Program*  
By Lt. Gen. James A. Williams, USA; Director, Defense Intelligence Agency

*DoD on the Drug War Front*  
By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Installations & Logistics)

*Managing Defense Dollars Better*  
By William H. Taft IV; Deputy Secretary of Defense

## MARCH 1985

*Completing the Task of Rearming America*  
By Caspar W. Weinberger; Secretary of Defense

*Terrorism—The Undeclared War*  
By Noel C. Koch; Principal Deputy Assistant Secretary of Defense (International Security Affairs)

*The Strategic Defense Initiative—Keeping Teeth in the Policy of Deterrence*  
By Adm. James D. Watkins, USN; Chief of Naval Operations

*Stronger Safeguards for U.S. Technology*  
By Arthur E. Fajans; Deputy Director, Security Policy, Office of the Deputy Undersecretary of Defense (Policy)

## APRIL 1985

*SecDef's Annual Report—A Summary*  
By Caspar W. Weinberger; Secretary of Defense

## MAY 1985

*Defense As an Element of Foreign Policy*  
By Caspar W. Weinberger; Secretary of Defense

**Arms Control & The Soviets: A History of Violations**

By Richard N. Perle, Assistant Secretary of Defense (International Security Policy)

**The Dollars & Sense of Military Retirement**

By Lt. Gen. Edgar A. Chavarrie, USAF; Deputy Assistant Secretary of Defense (Military Personnel and Force Management)

**Mapping the Earth in Bits & Bytes**

By Rear Adm. E.A. Wilkinson Jr., USN; Director, Defense Mapping Agency

**JUNE 1985**

**Update on Moscow's Military Might**

By Caspar W. Weinberger; Secretary of Defense

**U.S. Policy in Central America—A Strategic Perspective**

By Nestor D. Sanchez; Deputy Assistant Secretary of Defense (Inter-American Affairs)

**Keeping the Quality in a Quality Force**

By Lawrence J. Korb; Assistant Secretary of Defense (Manpower, Installations & Logistics)

**At Last...Maintenance Gets Its Due**

By William H. Taft IV; Deputy Secretary of Defense

**JULY 1985**

**A New Perspective in East-West Relations**

By Caspar W. Weinberger; Secretary of Defense

**Marines...Ready Now...Preparing for Tomorrow**

By Gen. P.X. Kelley, USMC; Commandant of the Marine Corps

**Strategic Sealift and the Merchant Marine**

By Vice Adm. William H. Rowden, USN; Commander, Military Sealift Command

**The Growing Strength of Our Reserve Components**

By James H. Webb Jr.; Assistant Secretary of Defense (Reserve Affairs)

**AUGUST 1985**

**Matching Strategy to the Problem**

By Richard L. Armitage; Assistant Secretary of Defense (International Security Affairs)

**An Assured Space Launcher for DoD**

By Edward C. Aldridge Jr.; Undersecretary of the Air Force

**Force Projection By Sea—Cornerstone of Contingency**

By Capt. Robert W. Kesteloot, USN; Director, Strategic Sealift, Office of the Chief of Naval Operations

**Hammering Down the Cost of Spares**

By Maurice N. Shriber; Deputy Assistant Secretary of Defense for Spares Program Management

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*Micromanagement—The Fundamental Problem with the Acquisition System*

By David Packard; Chairman of the Board, Hewlett-Packard Company

*A Bird's-Eye View of Acquisition from the Small Business Perspective*

By Burt Rutan; Chief Executive Officer, Scaled Composites Corporation

*The Services' Top Procurement Execs Summarize "Acquisition Leadership '88"*

By Michael P.W. Stone, Undersecretary of the Army; H. Lawrence Garret III, Undersecretary of the Navy, and John J. Welch Jr., Assistant Secretary of the Air Force for Acquisition

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